

Texas Comptroller Leadership Circle

HIGHLIGHTS

of
INTERIM FINANCIAL REPORT
January 31, 2015
and
BUDGET AMENDMENT REPORT
for the February 24, 2015 Board Meeting
(unaudited)

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Prepared by Business Support Services Division



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Texas Comptroller Leadership Circle

# INTERIM FINANCIAL REPORT (unaudited) GENERAL FUND Balance Sheet at January 31, 2015

	ACTUAL
ASSETS	
Cash and Temporary Investments	\$ 30,537,511
Property Taxes-Delinquent at September 1, 2014	971,717
Less: Allowances for Uncollectible Taxes	(29,152)
Due from Federal Agencies	106,447
Other Receivables	5,444,536
Inventories	159,329
Deferred Expenditures	-
Other Prepaid Items	24,665
TOTAL ASSETS:	\$ 37,215,052
LIABILITIES	
Accounts Payable	75,618
Bond Interest Payable	-
Due to Other Funds	-
Accrued Wages	868
Payroll Deductions	498,435
Due to Other Governments	-
Deferred Revenue	982,876
TOTAL LIABILITIES:	\$ 1,557,797
FUND EQUITY	
Unassigned Fund Balance	13,721,521
Non-Spendable Fund Balance	148,911
Restricted Fund Balance	6,281
Committed Fund Balance	3,150,000
Assigned Fund Balance	5,516,110
Excess(Deficiency) of Revenues & Other Resources	9,055,378
Over(Under) Expenditures & Other Uses	
TOTAL FUND EQUITY:	\$ 31,598,201
Find Balance Assessmented Vess To Date	4.059.054
Fund Balance Appropriated Year-To-Date	4,009,004
TOTAL LIABILITIES, FUND EQUITY, AND FUND BALANCE APPROPRIATED TO DATE:	\$ 37,215,052

## ASST. SUPERINTENDENT FOR BUSINESS SERVICES' MESSAGE As of January 31, 2015

#### The audited General Fund balance at 9/1/14 is \$26,601,199

Assigned: \$ 8,394,445 Unassigned: \$ 14,901,562

#### As of 1-31-2015, activity includes:

As year end adjustments are completed, a budget amendment will be submitted to the board for items assigned, restricted and committed that will roll forward into FY 2015.

Description			
Description	9/1/2014	Appropriated YTD	Estimated Balance
Non-Spendable	\$ 148,911	-	\$ 148,911
Restricted	6,281	_	6,281
Committed	3,150,000	-	3,150,000
Assigned	8,394,445	(2,839,191)	5,555,254
Unassigned	14,901,562	(1,219,863)	13,681,699
Total Fund Balance	\$ 26,601,199	\$ (4,059,054)	\$22,542,145

# INTERIM FINANCIAL REPORT (unaudited) As of January 31, 2015

## **Financial Ratios**

- Level One Indicator of financial strength
- Level Two Indicator of efficient leverage
- Level Three Indicators of efficiency
- Level Four Indicator of revenue growth

### **INTERIM FINANCIAL REPORT (unaudited)** As of January 31, 2015 **Indicator of Financial Strength**



What is the percent of rainy fund balance? (\*)Unadjusted

#### **Working Capital Ratio**

What is the cash flow availability for the organization?

**Unassigned Fund Balance** 

\$13,681,699

Total G/F Expenditures \$16,854,044 \$37,215,052 - \$1,557,797 = 35,657,255

**Total Current Assets Less Total Liabilities** 

Goal: > 30% of G/F Exp. Benchmark: 10% to 29% Under 10% Danger:

Goal: >\$15,000,000 \$10M to \$15M Benchmark:

Under < \$10M Danger:

81% FY15

78% FY14

\$35M FY15

Details on Schedule 3

Details on Schedule 1

# INTERIM FINANCIAL REPORT (unaudited) As of January 31, 2015 Indicator of Efficient Leverage Reserves



#### **Unassigned Fund Balance Ratio**

How much is available in reserves? (adjusted for FY 14 year end)

#### **Debt to Income Ratio**

What is the ability of HCDE to cover its debt payments?

Unassigned Fund Balance \$13,681,699

Total Fund Balances \$35,657,255

Goal : >75% Benchmark: 50% to 75% Danger: <50% Annual Principal and Interest Payments on Term
Debt and Capital Leases \$0

G/F Revenue Less Facility Charges \$25,909,422 – \$2,043,630

Goal: <25% of annual revenue

Benchmark: 25% to <49% Danger: Under < 50%

38% FY15

43% FY14

0% FY15

7% FY14

Details on Schedule 1

Details on Schedule 5

# INTERIM FINANCIAL REPORT (unaudited) As of January 31, 2015 Indicators of efficiency



#### **Tax Revenue to Total Revenue Ratio**

How efficient is HCDE at leveraging local taxes? (Current)

#### **Indirect Cost to Tax Ratio**

How much dependency on indirect cost from grants?

Total Tax Revenue \$11,754,948

Total Revenue \$35,587,829

Goal: < 20% of revenue Benchmark: 20% to 30% Danger: More than 30% **Indirect Cost General Fund** 

\$481,127

**Total General Fund Revenues** 

\$25,909,422

Goal: >5%

Benchmark: 2% to 5%

Danger: Under < 2%

33% FY15

29%FY14

1.9% FY15

2%FY14

Details on Schedule 2

Details on Schedule 3

Budgeted 5%

# INTERIM FINANCIAL REPORT (unaudited) As of January 31, 2015 Indicator of revenue growth



#### **Fee for Service Revenue Ratio**

How are revenues spread across All Funds?

## Fee for Service Revenue Growth Ratio

What is the market growth for fee for services?

**Total Fee for Service Revenues (G/F) \$12,919,396** 

**Total Revenues \$35,587,829** 

Goal: > 30% of annual revenue Benchmark: 10% to 29% Danger: Under 10% Fee for Services Current Year Less Fee for Services Last Year \$12,919,396 - \$12,005,404

Fees for Service Last Year 12,005,404

Goal: >3% + growth

Benchmark: 0% to 3%

Danger: Under < 0%

36% FY15

33%FY14

7.6% FY15

-.46% FY14

Details on Schedule 13-

Details on Schedule 13-

# FY 2014-15 FUND BALANCE – BUDGETED ACTIVITY

FUND BALANCE CATEGORY	Sept 1, 2014  Beginning  Unaudited	September	October	November	December	Jan-Feb	Est. F/Bal 8-31-15
Inventory	118,266						118,266
Asset Replace Schedule	1,425,000	(591,173)					833,827
Bldg & Vehicle Replacement Schedule	1,450,000	(186,650)					1,263,350
Employee Courtesy Committee	39,144						39,144
Deferred Revenue –HP Schools	103,300						103,300
Deferred revenues	30,645						30,645
Emp. Retire Leave Fund	1,250,000						1,250,000
Early Childhood Intervention Funding	1,100,000						1,100,000
Insurance Deductibles	500,000						500,000
NEW Payroll System	209,885						209,885

# FY 2014-15 FUND BALANCE – BUDGETED ACTIVITY

FUND BALANCE	Sont 1 2014	Contombor	October	November	December	Jan-Feb	Ect E/Ral
	Sept 1, 2014	September	October	November	December	Jan-ren	Est. F/Bal
CATEGORY	Beginning						8-31-15
	Unaudited						
PFC Lease payment	807,915						807,915
Preschool Preparedness Initiative Program	1,500,000						1,500,000
Local Construction Fund 170	1,776,368	(677,246)	(1,099,122)				0
QZAB Renovation Projects	6,281						6,281
QZAB bond payment	697,833						697,833
Safe & Secure Schools Project	285,000	(285,000)					0
Unemployment Liability	400,000						400,000
Total Reserves:	11,749,637	(1,740,069)	(1,099,122)				8,910,446
Unassigned:	14,901,562	(474,047)		(630,816)		(115,000)	13,681,699
Total Est. Fund Balance:	26,601,199	(2,214,116)	(1,099,122)	(630,816)		(115,000)	22,592,145

## GENERAL, SPECIAL REVENUE, DEBT SERVICE FUNDS AND INTERNAL SERVICE FUNDS

#### **Revenues**

### Budget to Actual at January 31, 2015

Fund	Budget	Received/Billed	%
General Fund	\$ 50,263,688	25,909,422	52%
January is the end of the 5th month or <b>approximately 41%</b> of (1) This amount includes accounts receivable billed.	the fiscal year.		
Special Revenue Funds	37,526,496	7,488,421	20%
Most grant periods differ from fiscal year. (2) Grants are on monthly reimbursement basis; subsequently billed			
Debt Service Fund	2,534,231	-	0%
<ul><li>(3) This fund has activity in February (interest and principal pa August (interest only payment).</li></ul>	yments) and		
PFC Fund	-	-	0%
Trust and Agency Fund	-	2,432	0%
Worker's Comp. Fund	464,082	143,924	31%
Internal Service Fund	5,779,058	2,043,630	35%
Total as of the end of the month	\$96,567,555	\$35,587,829	37%

# INTERIM FINANCIAL REPORT (unaudited) GENERAL, SPECIAL REVENUE, DEBT SERVICE FUNDS and INTERNAL SERVICE FUNDS

### **Expenditures**

### Budget to Actual at January 31, 2015

Fund	Budget	Encumbered/Spent	%
General Fund	\$54,322,742	\$16,854,044	36%
(1) Encumbrances as of the end of the month total.		2,622,115	Encumbrances
January is the end of the 5th month or approximately 41%	of the fiscal year.		
Special Revenue Fund	37,526,496	10,133,655	41%
(2) Encumbrances as of the end of the month total.		5,106,405	Encumbrances
Most grant periods differ from fiscal year.			
Debt Service Fund	2,534,231	-	0%
(3) This fund has activity in February (interest and principal	payments) and in		
August (interest only payment).			
PFC Fund	-	-	0%
Trust and Agency Fund	-	2,918	0%
Worker's Comp. Fund	464,082	73,714	16%
Internal Service Fund	5,779,058	2,880,854	50%
Total as of the end of the month	\$100,626,609	\$29,945,185	37%

#### FY 2014-15 Donations Report All Funds as of January 31, 2015

MONTH 2014-2015	CASH	IN-KIND	TOTAL
September	\$665	\$475	\$1,140
October	\$400	\$108	\$508
November	\$1,500	\$4,150	\$5,650
December	\$3,210	\$750	\$3,960
January	\$0	\$12,382	\$12,382
February			
March			
April			
May			
June			
July			
August			
2014 Total:	\$5,775	\$17,865	\$23,640
2013 Total:	\$2,604	\$28,718	\$31,322

## FY 2014-15 Donations Report All Funds as of January 31, 2015

			•					
		CENTER FOR GRANTS						
		DEVELOPMENT ON BEHALF						
		OF HCDE DIVISIONS						
		January 1st through January	31st, 201	15				
	Donor First			Sponsored		Cash	In-kind	
Donor Last Name	Name	Organization/Division	Site	Division	Description of Donation	Totals	Totals	Totals
Donors								
Massey	Russ	Be An Angel Foundation	HCDE	Special Schools	Toys		\$2,500.00	\$2,500.00
		Spring Hill Suites Hotel	HCDE	Head Start	Service - Copies Provided		\$64.00	\$64.00
		Channelview Fire			Supplies & Materials, Presentation			
		Department	HCDE	Head Start	& Firehats		\$290.00	\$290.00
Aguirre	Myriam		HCDE	Head Start	Classroom Supplies		\$113.98	\$113.98
Lopez	Leticia		HCDE	Head Start	Books		\$61.00	\$61.00
		Fiesta	HCDE	Head Start	Classroom Activity Supplies		\$175.60	\$175.60
Jones	Gerry		HCDE	Head Start	Supplies		\$80.00	\$80.00
Collins	Jeffrey		HCDE	Head Start	Books		\$3,600.00	\$3,600.00
					Supplies/Classroom Activity			
		wish to remain anonymous	HCDE	Head Start	Supplies		140.00	\$140.00
					Supplies/Classroom Activity			
		wish to remain anonymous	HCDE	Head Start	Supplies		\$340.00	\$340.00
Mosley	Rachel	Houston Bar Association	HCDE	Head Start	Books		\$165.00	\$165.00
Hernandez	Claudia		HCDE	Head Start	Classroom Activity Supplies		\$67.00	\$67.00
Kahawek	Steven		HCDE	Head Start	Supplies & Merchandise/Calendars		70.00	\$70.00
Kahawek	Steven		HCDE	Head Start	Supplies & Merchandise/Calendars		\$592.00	\$592.00
		Assistance League of						
Craddock	Gay	Houston	HCDE	Head Start	Books		\$366.30	\$366.30
Rodriguez	Bea		HCDE	Head Start	Supplies, Books		\$108.00	\$108.00
Garza	Maribel		HCDE	Head Start	Books		\$175.68	\$175.68
					Supplies: Gloves, Straws, Cups,			
Vallado	Christin		HCDE	Head Start	Toys		\$146.00	\$146.00

## FY 2014-15 Donations Report All Funds as of January 31, 2015

					TOTALS	\$0.00	\$12,382.87	\$12,382.87
Ledebur	John	Financial Benefits Services, LLC	HCDE	Business Services	School Finance Council Meeting Lunch		\$837.38	\$837.38
Garza-Roberts	Cyndy	HEB	HCDE	ISS/ECWC	Gift card (Bottled Water - Snacks)		\$300.00	\$300.00
Sponsors								
Jimenez	Ruby		HCDE	Head Start	Supplies		\$104.65	\$104.65
Cabriea	Lisa	Spring Hill Suites Hotel	HCDE	Head Start	Service - Copies Provided		\$72.00	\$72.00
Salgado	Yasmin		HCDE	Head Start	Supplies		\$125.00	\$125.00
Banks	Timothy		HCDE	Head Start	Supplies		\$195.66	\$195.66
Craddock	Gay	Assistance League of Houston	HCDE	Head Start	Books		\$258.00	\$258.00
		wish to remain anonymous	HCDE	Head Start	Popcorn		\$60.00	\$60.00
		wish to remain anonymous	HCDE	Head Start	Supplies		\$68.00	\$68.00
		wish to remain anonymous	HCDE	Head Start	Books		\$750.00	\$750.00
Cortez	Blanca		HCDE	Head Start	Materials/Supplies		\$52.00	\$52.00
De Leon	Mauricia		HCDE	Head Start	Materials/Supplies		\$58.16	\$58.16
Nolasco	Jessica		HCDE	Head Start	Materials/Supplies		\$71.67	\$71.67
Pereznegion	Maribel		HCDE	Head Start	Materials/Supplies		\$88.79	\$88.79
Robinson	John		HCDE	Head Start	Scholastic Pre-K Books		\$200.00	\$200.00
Jones	Amanda		HCDE	Head Start	Classroom Activity Supplies		\$87.00	\$87.00

Legend: ECWC=R.T. Garcia Early Childhood Winter Conference; HCDE=Harris County Department of Education; ISS=Instructional Support Services

# INTERIM FINANCIAL REPORT (unaudited) TAX COLLECTIONS COMPARATIVE ANALYSIS Fiscal Year-To-Date at January 31, 2015

#### See Tax Calculator at → <a href="http://www.hcde-texas.org/default.aspx?name=TaxCalculator">http://www.hcde-texas.org/default.aspx?name=TaxCalculator</a>

_	Certified	October	November	January
	ADOPTED	ADOPTED	ADOPTED	ADOPTED
	TAX RATE	TAX RATE	TAX RATE	TAX RATE

Proposed Collections Tax Year 2014	0.005999	0.005999	0.005999	0.005999
Certified Taxable Value per HCAD *	\$ 312,291,342,203	\$ 340,748,837,086	\$ 345,799,791,150	\$ 349,869,984,564
Values under protest or not certified	34,534,477,690	10,384,803,094	5,524,440,711	1,786,411,539
	346,825,819,893	351,133,640,180	351,324,231,861	351,656,396,103
/ Rate per Taxable \$100	3,468,258,199	3,511,336,402	3,513,242,319	3,516,563,961
X Tax Rate	20,806,081	21,064,507	21,075,941	21,095,867
X Estimated 98% collection rate	20,389,959	20,643,217	20,654,422	20,673,950
+Delinquent Tax Collections	270,000	270,000	270,000	270,000
+Special Assessments	10,000	10,000	10,000	10,000
+ Penalty & Interest	130,500	130,500	130,500	130,500
Estimated Current Tax Available	\$ 20,800,459	\$ 21,053,717	\$ 21,064,922	\$ 21,084,450

# INTERIM FINANCIAL REPORT (unaudited) TAX COLLECTIONS Fiscal Year-To-Date at January 31, 2015 (5th month/12 month)

TAX YEAR 2014 COLLECTION SUMMARY										
DESCRIPTION	BUDGET	CURRENT BUDGET MONTH Y-T-D (0		BALANCE (OVER) / UNDER	Y-T-D % OF BUDGET					
REVENUES:										
Current Tax	\$21,243,775	6,894,946	11,751,265	\$9,492,510	55%					
Deliquent Tax *	270,000	2,394	63,647	206,353	24%					
Penalty & Interest	130,500	9,286	45,421	85,079	35%					
Special Assessments and										
Miscellaneous*	10,000	2,074	3,682	6,318	37%					
Subtotal Revenues:	\$21,654,275	6,908,700	11,864,016	\$9,790,259	55%					
DESCRIPTION	BUDGET	CURRENT MONTH	Y-T-D	BALANCE (OVER) / UNDER	Y-T-D % OF BUDGET					
EXPENDITURES:										
LESS: HCAD Fees	\$155,000	\$0	\$72,916	\$82,084	47%					
LESS: HCTO Fees	400,500	170,868	376,794	23,706	1%					
Subtotal Expenditures:	\$555,500	\$170,868	\$449,710	\$105,790	81%					
Net Tax Collections:	\$21,098,775	\$6,737,832	\$11,414,306	\$9,684,469	54%					

a) 2014 Tax Rate = \$0.005999/\$100 Property Assessment/Appraisal - --> Annual Tax on a \$200,000 - \$40,000 = \$160,000/100 x .005999 = Residential Property = \$9.59 (net of 20% homestead exception.)

b) \$555,500/\$21,654,275 = 2.5% Collection and assessment costs

# INTERIM FINANCIAL REPORT (unaudited) TAX COLLECTIONS Fiscal Year-To-Date at January 31, 2015 (5th month/12 month)

	SCENARIO (1) APPRAISED VALUE HCAD		SCENARIO (2) OWNER'S VALUE OWNER REQUESTED	cc	SCENARIO (3) EST FINAL VALUE DIMMITTEE RECOMMENDED
Property Use Category Recap-Certified To Date -Report:					
Taxable value	\$349,869,984,564		\$349,869,984,564		\$349,869,984,564
PLUS: Uncertified Roll Summary Report:					
Scenario (1) Appraised value	4,851,810,702		-		-
Scenario (2) Owner's value	-		4,941,403,794		- 1 706 411 520
Scenario (3) Estimated final value	<u> </u>		<u> </u>	•	1,786,411,539
Total taxable value, Certified and Uncertified:	\$354,721,795,266	(A)	\$354,811,388,358	(A)	\$351,656,396,103 (A)
Calculate Interim Current Tax Revenue Estimate:					
1) (A) divided by 100	\$3,547,217,953	(B)	\$3,548,113,884	(B)	\$3,516,563,961 (B)
2) Current Tax Rate	X 0.005999	(C)	X 0.005999	(C)	X 0.005999 (C)
<ol><li>2014 Interim Current Tax Revenue Estimate,</li></ol>					
at 100% Collection Rate, (B) X (C)	\$21,279,760	(D)	\$21,285,135	(D)	\$21,095,867 (D)
4) Interim Tax Rev Estimate @ 98% Collection Rate:	\$20,854,165	(E)	\$20,859,432	(E)	\$20,673,950 (E)
Comparison of Interim Tax Rev Estimate @ 99% Collection Rate with Interim Current Tax Revenue Est: Interim Current Tax Revenue Estimate Over/(Under)					
Current Tax Revenue, Currently Budgeted:					
Interim Current Tax Revenue Estimate (E)	\$21,066,963	` ,	\$21,072,284		\$20,884,909 (E)
LESS: Tax Revenue, Currently Budgeted	\$21,243,775	(F)	\$21,243,775	(F)	\$21,243,775 (F)
Total Interim Current Tax Revenue Estimate Over/(Under)	<b>*</b>		<b>*</b>		4
Current Tax Revenue, Currently Budgeted, (E) - (F):	-\$176,812		-\$171,491		-\$358,866
Total Current Tax Revenue Received,	<b></b>		<b></b>		<b>***</b>
January 2015, 1995-571100**:	\$11,751,265		\$11,751,265		\$11,751,265

## DISBURSEMENTS – ALL FUNDS January 2015

DESCRIPTION	DISBURSEMENTS	AMOUNT
All Funds	652 Checks	\$2,191,998
P Card – December 2014	230 Transactions	\$31,763
Bank ACH - payroll liabilities	3 Transfers	\$1,386,693
	Total:	\$3,610,454

#### Notes:

- (A) All Purchase Orders and Payment Authorizations are reviewed before disbursement.
- (B) All Procurement Card charges are reviewed by cardholder, supervisor, and business office staff each month.
- (C) A report on CH Local expenditures is included in the monthly report.

### **Segment Division Data**

As of January 31, 2015

BUDGET MANAGER TITLE	Revenues	Tax Subsidy	Expenditure and Encumbran	Includes Tax subsidy Variance	w/o Tax Profit Ratio	Profitability Variance
Alternative Certification	\$ 123,744	\$ -	\$ 137,318	\$(13,573)	-11%	\$(13,573)
Choice Partners Cooperative	1,233,778	-	963,343	270,435	22%	270,435
Records Management	676,386	-	657,594	18,792	3%	18,792
Special Education - Therapy Services	3,350,719	252,229	3,604,367	(1,419)	-8%	(253,648)

# HIGHLIGHTS Of BUDGET AMENDMENT REPORT



February 24, 2015
Board Meeting

(unaudited)



#### **Amendments**

**General Fund = \$69,950** 

Special Revenue Funds = \$ 228,828

#### **FY 2014-15 BUDGET AMENDMENT REPORT** February 24, 2015 **General Fund**

Amendments that increase/decrease a program budget must be approved.

**AMOUNT NO.** 

**GENERAL FUND (199)** 

<b>Special</b>	Schools	- ABC East
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Increase revenues & expenditures-Revised revenue projections	60,900
Total ABC East	60,900

#### **Department Wide**

Increase revenues & expenditures-Indirect Cost Allocation for Digital Trust **Foundation Grant** 9,050 **Total Department Wide** 9,050

Total GENERAL FUN	D:
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69,950

#### FY 2014-15 BUDGET AMENDMENT REPORT February 24, 2015 General Fund

#### SPECIAL REVENUE FUND

Alternative Certification Program (ACP) Increase revenues & expenditures-Natl Talent Program (Fund 204-4) Rollover FY 14 Budget Decrease revenues & expenditures-Natl Talent Program (Fund 204-4) Rollover to FY 15 Increase revenues & expenditures-Natl Talent Program (Fund 204-5) Rollover to FY 15 Total ACP	27 (38,524) 38,524 <b>27</b>
USRA Lunar Institute - R&E Increase revenues & expenditures-USRA Lunar Institute - R&E (Fund 203-4) Rollover to FY 15 Total USRA Lunar Institute - R&E	351 351
Technology - Digital Trust Foundation Increase revenues & expenditures-New Grant to Implement a Privacy Education Curriculum Total Technology - Digital Trust Foundation	178,450 178,450
Cooperative for After School Enrichment (CASE) Increase revenues & expenditures-New Energy City Grant from the Education Foundation Increase revenues & expenditures-New Kids' Day Frost Bank Grant from the Education Foundation Total CASE	5,000 45,000 <b>50,000</b>

**Total SPECIAL REVENUE FUNDS:** 

\$ 228,828

I certify that the foregoing information is true and accurate to the best of my knowledge.

/s/ Jesus J. Amezcua, RTSBA,CPA, Ph.D., Asst. Supt. for Business Support

Services

/s/ Rosa Maria Torres, RTSBA, Chief Accounting Officer

/s/ Hayley Wilson, Senior Accountant



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Q & A

